

Analysis of Shareholdings

As at 24 March 2026

No. of Issued Shares : 164,385,645 Ordinary Shares
 Class of Shares : Ordinary Shares
 Voting Rights : One vote per share

ANALYSIS OF SHAREHOLDINGS

Distribution of shareholdings according to size:

Size of Holdings	No. of Shareholders/ Depositors	%	No. of Shares Held	%
1 - 99	515	8.20	9,100	0.01
100 – 1,000	2,519	40.11	1,602,479	0.97
1,001 – 10,000	2,813	44.79	9,793,996	5.96
10,001 – 100,000	403	6.42	9,494,054	5.77
100,001 – 8,219,281	27	0.43	23,932,333	14.56
8,219,282 and above	3	0.05	119,553,683	72.73
Total	6,280	100.00	164,385,645	100.00

SUBSTANTIAL SHAREHOLDERS

(As per Register of Substantial Shareholders)

Size of Shareholders	<----- Direct ----->		<----- Indirect ----->	
	No. of Shares held	%	No. of Shares held	%
GDA B.V. ("GDA")	84,990,283	51.70	-	-
Amway Nederland Ltd. ("Amway Nederland")	-	-	84,990,283 ^{*i}	51.70
Amway International Inc. ("Amway International")	-	-	84,990,283 ^{*ii}	51.70
Alticor Inc. ("Alticor")	-	-	84,990,283 ^{*iii}	51.70
Solstice Holdings Inc. ("SHI")	-	-	84,990,283 ^{*iv}	51.70
Alticor Global Holdings Inc. ("AGH") ^{*vi}	-	-	84,990,283 ^{*v}	51.70
AmanahRaya Trustees Berhad				
- Amanah Saham Bumiputera	20,376,300	12.40	-	-
Kumpulan Wang Persaraan (Diperbadankan)	14,187,100	8.63	-	-
Employees Provident Fund Board	9,873,233	6.01	-	-

Notes:

^{*i} Deemed interest by virtue of its interest in GDA pursuant to Section 8 of the Companies Act 2016.

^{*ii} Deemed interest by virtue of its interest in Amway Nederland pursuant to Section 8 of the Companies Act 2016.

^{*iii} Deemed interest by virtue of its interest in Amway International pursuant to Section 8 of the Companies Act 2016.

^{*iv} Deemed interest by virtue of its interest in Alticor pursuant to Section 8 of the Companies Act 2016.

^{*v} Deemed interest by virtue of its interest in SHI pursuant to Section 8 of the Companies Act 2016.

^{*vi} The equity interests in AGH are wholly held by certain trusts established by Jay Van Andel and Richard M. DeVos, the co-founders of the AGH group of companies or members of their immediate families.

Analysis of Shareholdings

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SHAREHOLDINGS OF DIRECTORS

(As per Register of Directors' Shareholdings)

Name of Directors	<----- Direct ----->		<----- Indirect ----->	
	No. of Shares held	%	No. of Shares held	%
Abd Malik Bin A Rahman	3,000	Neg.	-	-
Michael Jonathan Duong	-	-	-	-
Scott Russell Balfour	-	-	-	-
Low Han Kee	-	-	-	-
Ho Kim Poi	-	-	-	-
Datin Seri Azreen Binti Abu Noh	-	-	-	-
Dato' Sri Harjeet Singh A/L Hardev Singh	-	-	-	-
Norhanifah Binti A.Jalil	-	-	-	-

THIRTY LARGEST SHAREHOLDERS

Name	No. of Shares Held	%
1. GDA B.V.	84,990,283	51.70
2. AmanahRaya Trustees Berhad - Amanah Saham Bumiputera	20,376,300	12.40
3. Kumpulan Wang Persaraan (Diperbadankan)	14,187,100	8.63
4. AmanahRaya Trustees Berhad - Amanah Saham Malaysia	8,000,000	4.87
5. Citigroup Nominees (Tempatan) Sdn. Bhd. - Employees Provident Fund Board	6,708,259	4.08
6. Citigroup Nominees (Tempatan) Sdn. Bhd. - Employees Provident Fund Board (Islamic)	3,164,974	1.93
7. AmanahRaya Trustees Berhad - Amanah Saham Bumiputera 2	1,979,200	1.20
8. Public Nominees (Tempatan) Sdn. Bhd. - Pledged Securities Account for Chew Er Hong (E-KPG)	521,000	0.32
9. Public Nominees (Tempatan) Sdn. Bhd. - Pledged Securities Account for Lee Sey Liang (KLC/KEN)	291,100	0.18
10. Kalsom Binti Ahmad	250,000	0.15
11. Public Nominees (Tempatan) Sdn. Bhd. - Pledged Securities Account for Skyture Capital Sdn. Bhd. (KL C/PIV)	220,000	0.13
12. Chua Soon Gin	212,000	0.13
13. Public Nominees (Tempatan) Sdn. Bhd. - Pledged Securities Account for Ng Thong Kook (E-SS2)	204,600	0.12
14. Teo Chiang Hong	195,000	0.12
15. Alliancegroup Nominees (Tempatan) Sdn. Bhd. - Pledged Securities Account for Chong Yiew On (6000006)	188,100	0.11
16. Maisarah Binti Ramli	188,000	0.11
17. Ang Lay Pheng	187,700	0.11
18. Harinder Kaur Gill A/P Mehar Singh Gill	181,000	0.11

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THIRTY LARGEST SHAREHOLDERS

Name	No. of Shares Held	%
19. Alliancegroup Nominees (Tempatan) Sdn. Bhd. - Pledged Securities Account for Tan Kian Chuan (8059299)	150,000	0.09
20. Maybank Nominees (Tempatan) Sdn. Bhd. - Pledged Securities Account for Tan Kian Chuan	150,000	0.09
21. Ajeet Kaur A/P Inder Singh	128,700	0.08
22. Boh Plantations Sdn. Bhd.	122,500	0.07
23. HLIB Nominees (Tempatan) Sdn. Bhd. - Pledged Securities Account for Ooi Chen Seng	122,200	0.07
24. New Tong Fong Plywood Sdn. Bhd.	120,000	0.07
25. Maybank Nominees (Tempatan) Sdn. Bhd. - Chua Eng Ho Wa'a @ Chua Eng Wah	115,200	0.07
26. Yeoh Saik Khoo Sendirian Berhad	114,500	0.07
27. V Sivanesaratnam A/L Vallipuram.	110,000	0.07
28. Lim Weng Chun	104,000	0.06
29. Chua Eng Ho Wa'a @ Chua Eng Wah	103,300	0.06
30. Lim Ng Kiat	101,000	0.06
	143,486,016	87.26